

EARNINGS CONFERENCE CALL

AUGUST 05, 2025 | 3:00 PM





Disclaimer

The above contains statements about future events and expectations that constitute "forward-looking statements." These forward-looking statements include words or phrases such as the Company or its management "believes", "expects", "anticipates", "intends", "may", "plans", "foresees", "targets", "aims" "would", "could" or other words or phrases of similar import. Similarly, statements that describe the Company's objectives, plans or goals are also forward-looking statements. All such forward-looking statements are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those contemplated by the relevant forward-looking statement. Such forward looking statements are made based on management's current expectations or beliefs as well as assumptions made by, and information currently available to, management. These forward-looking statements speak only as at the date of this presentation and nothing contained in this presentation is or should be relied upon as a promise, warranty or representation as to the future. The Company expressly disclaims any obligation or undertaking to release, publicly or otherwise, any updates or revisions to any forward-looking statement contained herein to reflect any change in the Company's expectations with regard thereto or any change in events, conditions, assumptions or circumstances on which any statement is based.



2Q 2025 RESULTS

Financial Highlights

₱8.7B

₱ 626M

NET SALES

NIAT

-18.7%

Y-o-Y NIAT

PERCENTAGE

-1.9 %

Y-o-Y SALES PERCENTAGE

-6.1%

-1.6%

-4.6%

TRANSACTION COUNT

TICKET SIZE

Margins

Comparable Sales Summary

38.5% **GPM**

SSSD

13.9% 9.5% **EBITDAM**

EBITM

7.2% NPM

^{2nd} QUARTER 2025 NEW STORE

CORDOVA, CEBU



May 23, 2025

Total Sales Mix

52.3%

In-house & exclusive contribution

Product categories performing better than average growth





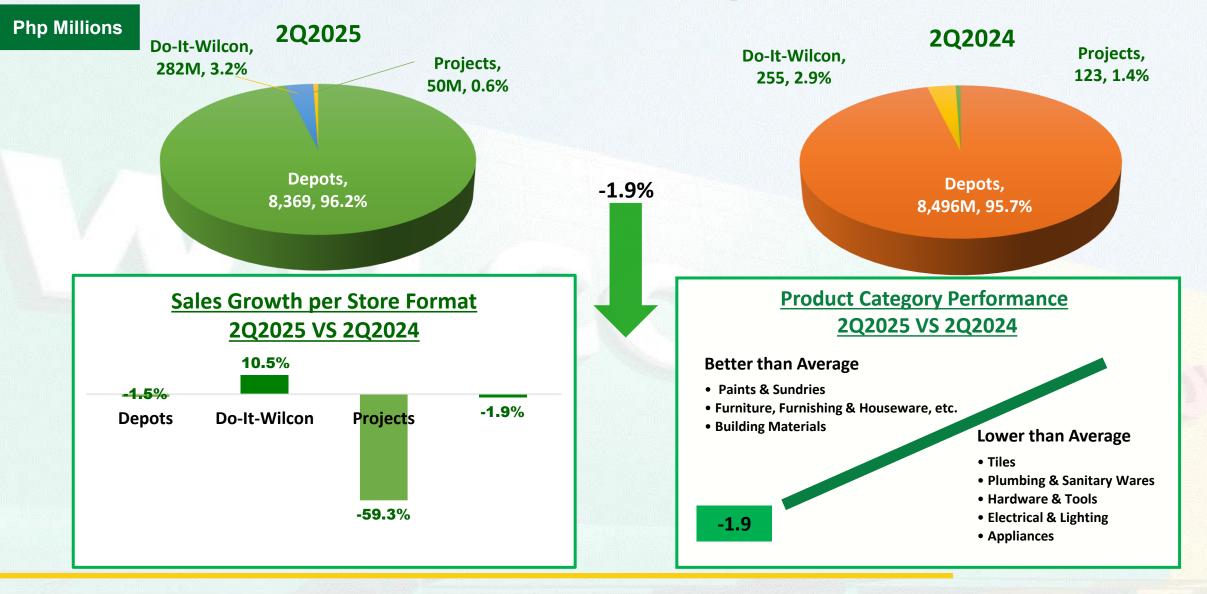


Paints & **Sundries**

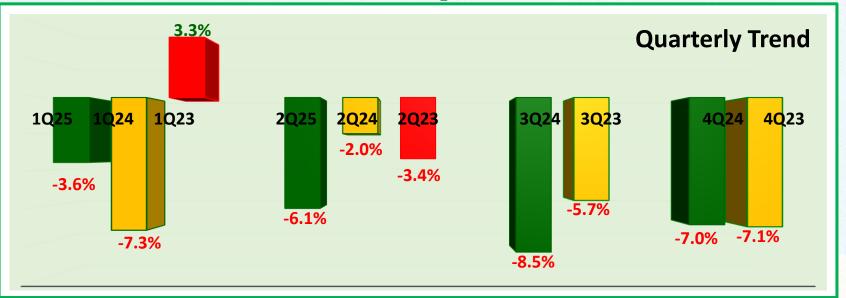
Building Materials

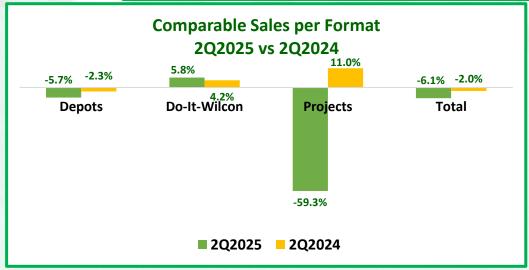
Appliances

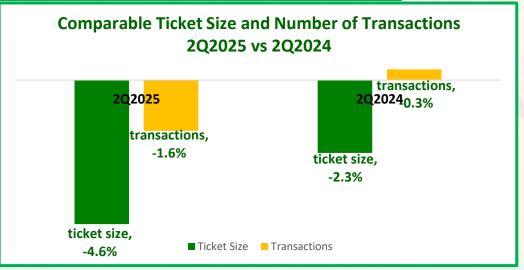
Total Net Sales Breakdown – 2Q 2024



Comparable Sales Summary







SECOND QUARTER 2025

GPM rate increased to 38.5%

Lease-related expense

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	2Q 2025	% of Sales	2Q 2024	% of Sales	+/-	% GROWTH
Net Sales	8,701	100.0	8,873	100.0	(173)	(1.9%)
Cost of sales	(5,352)	(61.5)	(5,354)	(60.3)	(3)	(0.0%)
Gross Profit	3,349	38.5	3,519	39.7	(170)	(4.8%)
Operating expenses	(2,520)	(29.0)	(2,440)	(27.5)	80	3.3%
Interest Exp (Lease Liab)	(103)	(1.2)	(165)	(1.9)	(63)	(37.9%)
Other Income - Net	98	1.1	115	1.2	(17)	(15.1%)
Income from Operations	824	9.5	1,029	11.6	(205)	(19.9%)
Non-lease related depcreciation	385	4.4	328	3.7	57	17.3%
EBITDA - Adjusted	1,210	13.9	1,357	15.2	(148)	(10.9%)
Non-operating Other Income	5	0.1	(5)	0.1	(0)	(0.7%)
Income before tax	830	9.5	1,024	11.5	(194)	(19.0%)
Income Tax	(203)	(2.3)	(254)	(2.9)	50	(19.8%)
Net Income	626	7.2	770	8.7	(144)	(18.7%)



6M2025 RESULTS

Financial Highlights

₱ 17.1

₱ 1.16B

NET SALES

NIAT

-0.4 %

Y-o-Y SALES **GROWTH**

-23.0%

Y-o-Y NIAT **GROWTH**

Comparable Sales Summary

-4.9%

SSSD

-0.3% **TRANSACTION**

-4.6% TICKET SIZE

COUNT

Margins

38.7% 13.3%

GPM

EBITDAM

9.0% **EBITM**

Total Sales Mix

52.3%

In-house & exclusive contribution

Product categories performing better than average growth



Paints & Sundries



Furniture, Furnishing & Houseware



Building Materials

NEW STORES OPENED. AS OF JUNE 30, 2025

2025 NEW STORES



March 07, 2025





March 28, 2025

CORDOVA, CEBU



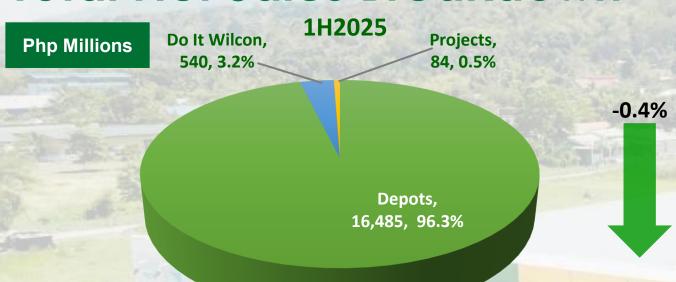
May 23, 2025

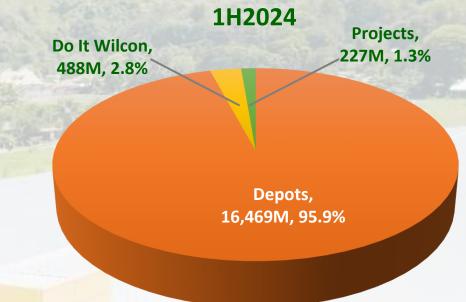
BALIUAG, BULACAN

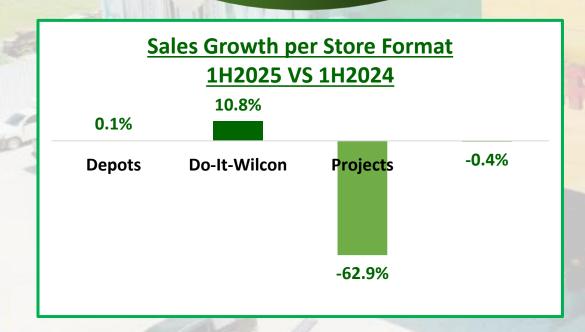


REOPENING DATE: June 27, 2025

Total Net Sales Breakdown – 1H 2025

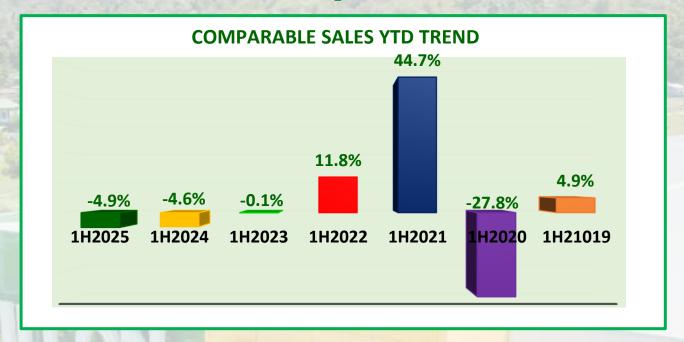


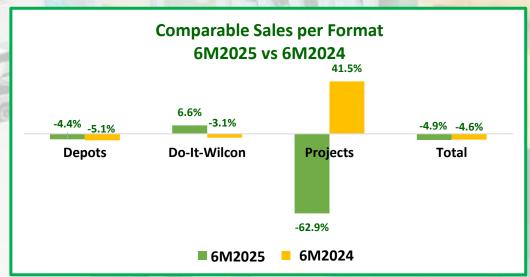


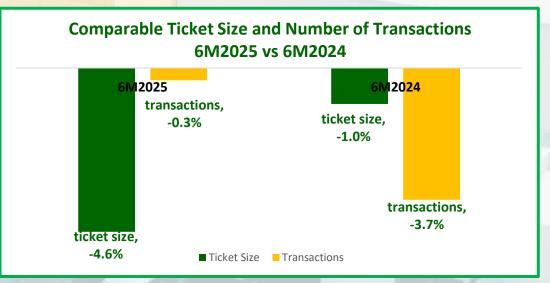




Comparable Sales Summary







FIRST HALF 2025

GPM rate increased to 38.7%

Lease-related expense

	YTD 2025	% of Sales	YTD 2024	% of Sales	+/-	% Growth y-o-y
Net Sales	17,109	100.0	17,184	100.0	(75)	(0.4%)
Cost of sales	(10,496)	(61.3)	(10,345)	(60.2)	(151)	(1.5%)
Gross Profit	6,613	38.7	6,839	39.8	(226)	(3.3%)
Operating expenses	(4,928)	(28.8)	(4,742)	(27.6)	(186)	3.9%
Interest Exp (Lease Liab)	(358)	(2.1)	(335)	(1.9)	(23)	6.8%
Other Income - Net	194	1.1	244	1.4	(50)	(20.4%)
Income from Operations	1,521	8.9	2,006	11.7	(485)	(24.2%)
Non-lease related depreciation	751	4.4	646	3.8	105	16.3%
EBITDA - Adjusted	2,274	13.3	2,653	15.4	(367)	(14.3%)
Non-operating Other Income	19	0.1	Koro2	0.0	17	696.6%
Income before tax	1,540	9.0	2,009	11.7	(469)	(23.3%)
Income Tax	(378)	(2.2)	(499)	(2.9)	121	(24.2%)
Net Income	1,163	6.8	1,510	8.8	(348)	(23.0%)

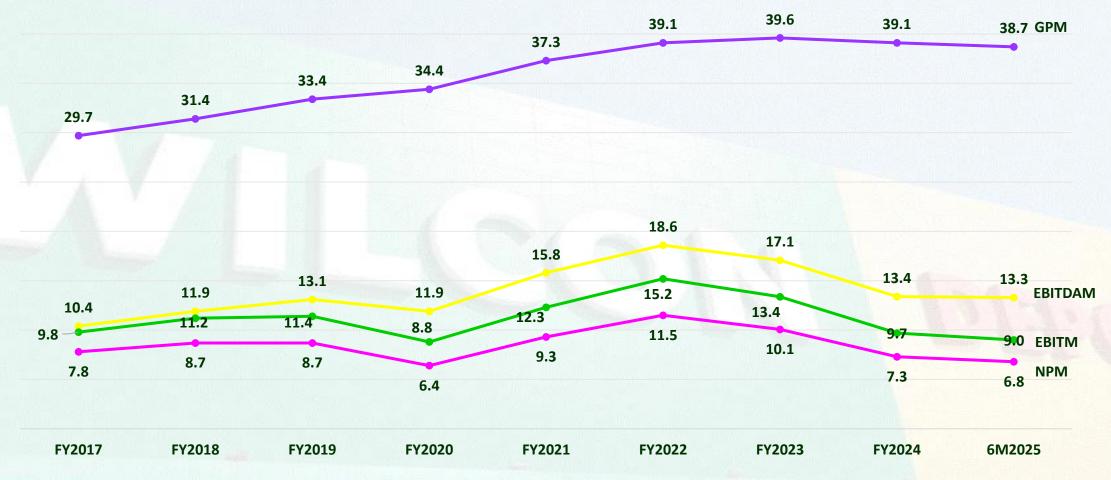
Balance Sheet

(In Million Php)	Unaudited (as of June 30, 2025)	Audited (as of December 31, 2024	
Current Assets	18,978	18,111	
Noncurrent Assets*	21,867	20,955	
Total Assets	40,845	39,066	
Current Liabilities	8,190	6,386	
Noncurrent Liabilities	9,128	8,839	
Total Liabilities	17,318	15,225	
Capital Stock	4,100	4,100	
Additional Paid-in Capital	5,374	5,374	
Other Comprehensive Loss	46	46	
Retained Earnings	14,008	14,321	
Total Equity	23,528	23,841	
Current ratio	2.32	2.84	
Quick ratio	0.26	0.47	
Debt to equity ratio	0.74	0.64	
Return on asset	4.86%	8.76%	
Return on equity	8.44%	15.47%	

1H2025 vs 1H2024 CAPEX Investment

	1H2025	1H2024
In Millions Php	ACTUAL	ACTUAL
Construction of New Stores and Warehouses	572	1,079
Store and Transportation Equipment	244	204
Renovations & Repairs	262	96
IT Infrastractures & Softwares	26	20
Total CAPEX (in millions Php)	1,104	3,238

Improving Margins



Note: ROU depreciation and interest expense charged on lease liability were considered as rent expense for years 2019 to 2025.

Returning Value to Shareholders



KEY GROWTH STRATEGIES

Store network expansion with focus on growth markets and defending strongholds



Optimize Product Mix and Increase the Profitability of In-house & Exclusive Brands



Physical and online store layout, features and customer experience enhancements



Further strengthen and increase brand awareness and visibility

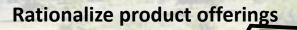


2025 Store Openings D20 Baliuag, Bulacan Reopening Date: June 27, 2025 DIW - Tuazon, Cubao Depot Tuba, Benguet March 28, 2025 March 7, 2025 **Total number of stores** as of June 30, 2025: 103 109 Cordova, Cebu May 23, 2025 **Projected Store Openings** 1st Quarter Store Openings Projected Store Openings 18

DRIVE GROWTH AND ENHANCE PROFITABILITY OF HOUSE & EXCLUSIVE BRANDS

Enhance the Company's ability to provide its customers with value for money products;





Improve supply chain management

Enhance marketing efforts

Optimize product lines/ product offerings



PHYSICAL AND ONLINE STORE LAYOUT, FEATURES AND CUSTOMER EXPERIENCE ENHANCAMENT





Showrooms







Design Hub













DIY Area & Tile Studio







Online Shop



VR Store

FURTHER STRENGTHEN AND INCREASE Brand Awareness and Visibility

Tap various media outlets especially social media to enhance customer's awareness



Localization of advertising and promotions

Use brand ambassadors to represent the Company's products and brands

Actively participate in industry associations and trade conventions related to the construction and home improvement



